Profitbase AS

Profitbase Planner

Configuration and Operation Personnel module

Profitbase

14.09.2021

Version 2.1

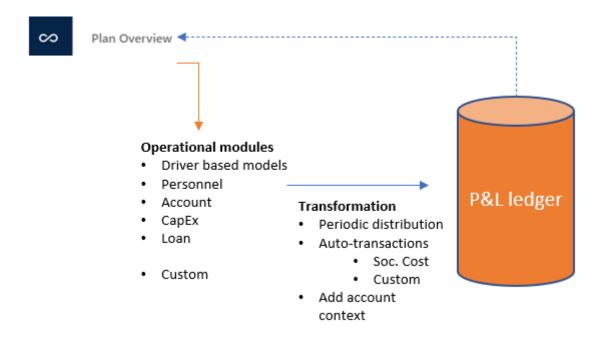


Con	ntent	2
1	Abstract, intended audience and pre-requisites	3
2	Common functionality	3
3	Principle of operation	5
	Driver-based	
	Plan by individual and/or groups	
	Salary calculation and distribution	
	Planning horizon	8
	Long-term planning	
	Plan roll forward actions	9
	1.1.1 Source data	9
	1.1.2 Calculations	9
4	Module configuration	10
	Publish and name module	10
	Select and name input columns	11
	Attach module to input report	12
	Define input column to account mapping	
	Additional input filters (slicers)	14
	Period filters	15
5	Settings	16
	Payroll settings	16
	1.1.3 Personnel: Accounts	16
	1.1.4 Employer Payroll Tax %	16
	1.1.5 Vacation Pay %	17
	1.1.6 Pension Employer %	17
	1.1.7 Pension Employee %	17
	Spread keys	17
	General settings	18
	Auto transactions (optional)	19
6	Data management	19
	Employee dimension	20
	Fact source data	20

Date:	Version:	Changed by:	Changes:
29.5.2020	0.0	TN	Initial content
12.10.2020	1.0	TN	Revised
19.05.2021	2.0	TN	Revised for Planner v5

The Profitbase Planner Configuration and Operation series consist of several documents dealing with the configuration and operation of individual Planner modules and functions.

Planner modules are operational input modules that contributors to the plan processes use to prepare the Profit & Loss (P&L) of their respective areas of responsibility. Different modules will typically cover parts of the P&L such as sales, personnel, cost, etc.



The modules are accessed from the Plan overview workbook of a given version and the input provided by the contributors are transformed into P&L transactions and fed back to the Plan overview workbook resulting in a P&L work-in-progress overview.

The intended audience of this document is implementation partners configuring the solution initially and solution administrators responsible for operating it thereafter.

This document assumes that a Profitbase Planner solution has been deployed and that access to this solution is given to the reader.

2 Common functionality

Changes made to input sheets are not saved automatically. To save changes, click the "Save" button. The "Save" button will remain disabled until a change has been made.

To undo all unsaved changes, click the "Refresh" button.

To undo the last of a series of unsaved changes, click the Ctrl and Z keys simultaneously.



To insert new rows to an input sheet, right-click in the sheet and select one of the available options:

- Insert row
- Insert row below
- Insert copy of row

To delete a row from an input sheet, right-click the row in question and select:

- Delete row

Please note, that although the row is no longer visible in the input sheet, the change must be committed using the "Save" button or undone using the "Refresh" button.

In input sheets, editable fields are distinguished from non-editable fields by fill color, editable fields have by default a white fill color.

In setting tables, a so-called ranked input concept is often used for the dimensional context. Ranked input allows for a high-level selection of dimensional nodes and gives the opportunity to alter the rank or specificity between rows.

A ranked input cell can be set through the ranked input selector by clicking the cell value (cell will display 3 dots if no value is set):



The ranked input selector will display the dimensional hierarchy and allows for the selection of a high-level dimensional node. The selection of a high-level node implies that the setting applies to all sub-ordinate nodes.

Select node and click "OK".

Click "Cancel" to leave the selector without selecting.

In a table containing multiple rows, the rank or specificity of individual rows can be altered by moving the row up (decrease specificity) or down (increase specificity) by right-click the row in question and selecting:

- Move up
- Move down



The less specific the setting is, row should be high up in the table. The more specific the setting is, the further down in the table the row should reside.

3 Principle of operation

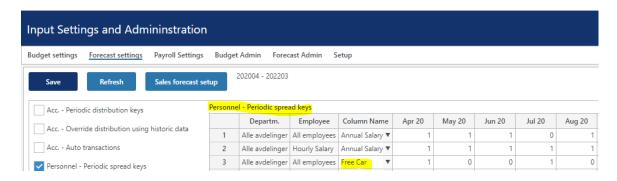
The Personnel module provides an input sheet for contributors to plan their FTEs (Full Time Equivalents) and associated cost and from it creates P&L transactions for payroll related expenses including associated social cost such as vacation pay, employer tax, pension cost and so on.

Driver-based

The Personnel module uses a driver-based principle in which FTEs (Full Time Equivalents) are the driver.

Any user input is thus provided per FTE per month.

This further implies that periodic *spread* keys are used (as opposed to distribution keys) to lay out the *per-FTE-per-month* input values over time:



An input value translates to a Profit & Loss amount for a given month as:

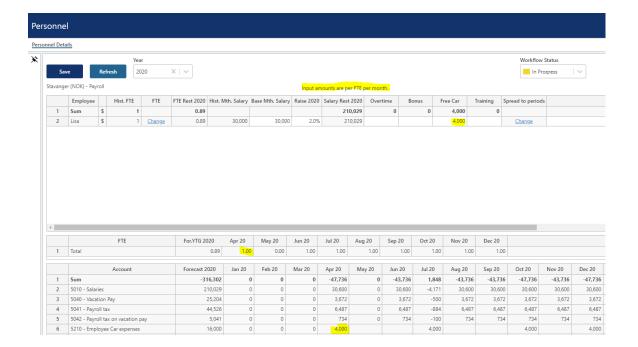
[Input amount] * [FTE for the month] * [Periodic spread key for month]

In the case of April 2020 for employee Lisa:

4000 * 1 * 1 = 4000

Click the sicon to view the P&L transactions generated from the row in question.





Plan by individual and/or groups

The planning dimensionality used comprise of the Department and Employee dimensions. Note that the Employee dimension may be set up with individuals or groups or a combination of the two:



As Personnel-related settings are differentiated by the Employee dimension *hierarchy*, it is advisable to use appropriate group levels in the dimensional hierarchy to allow for a useful differentiation, for example:



For details on dimension maintenance and personnel source data, please refer to Data management.

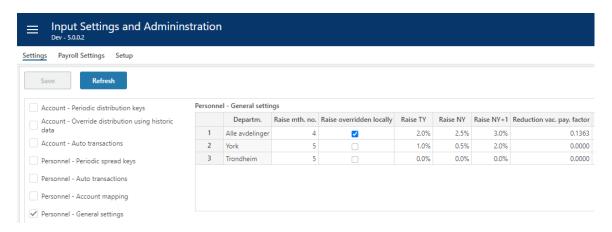
Salary calculation and distribution



Specific to the salary calculation, is the annual salary increase and for which month in the year it occurs.

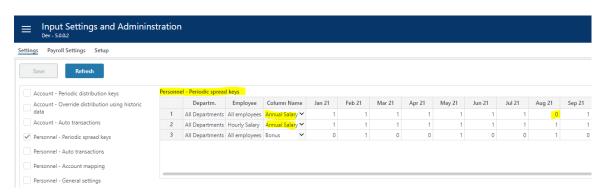
The Base monthly salary is the (average) monthly salary at the start of the plan and will be automatically updated when rolling over to a new year (see <u>Plan roll forward actions</u> for details).

The salary raise – percentage and raise month - may be set centrally with the option of local adjustment or not:



These settings may be differentiated using more specific Department levels as shown in the example above.

The input Base monthly salary is spread, taking into account the raise settings, based on the Annual Salary spread key:



If vacation pay is relevant, the Annual Salary key should reflect this by setting the key for the vacation pay month(s) to a value between 0 and 1 as show above.

For situations in which the vacation does not reflect exactly one month, the "Reduction vac. Pay factor" in the "General Settings" may be used. The "Reduction vac. Pay factor" will be applied as a reduction factor to the salary for vacation pay months.

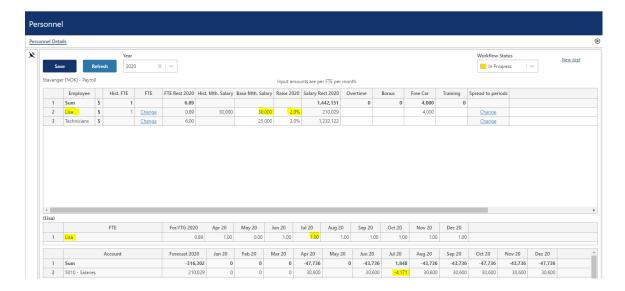
Salary for vacation months is calculated as:

[FTE July] * [Base Mth. Salary] * (100 + [Raise 2020])/100 * [1- Annual Salary Spread key July 2020] * [Reduction vac. Pay factor] * -1

Example employee Lisa:

1 * 30000 * ((100 + 2)/100) * (1 - 0) * 0.1363 * -1 = - 4171





Calculation example above based on:

- Base Mth. Salary: 30000 NOK

- Raise 2020: 2% from April 2020

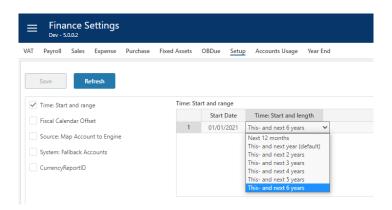
- Vacation pay month: July 2020

- FTE July 2020: 1

- Reduction vac. Pay factor: 0.1363

Planning horizon

The planning time horizon is controlled in the Finance Settings workbook:



This time horizon applies to all input modules.

Long-term planning (beyond this year and next year) allows for a year-total input only. When saving the plan, the long-term year-totals are automatically distributed to months using the distribution that is relevant to the next year's plan for the corresponding dimensionality.

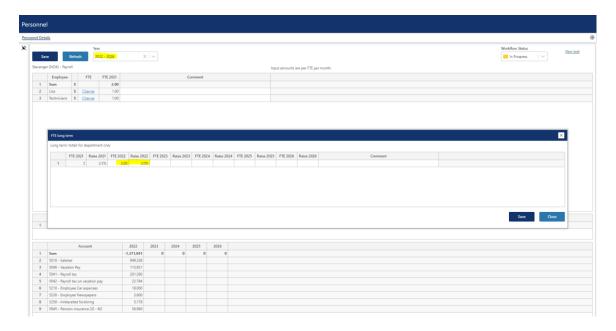
Note that there is also a period filter setting that you may want to consider if you change the plan horizon. The period filter setting control which period filter will be available and which one will be the default, please refer to Period filters.



Long-term planning

For long-term (beyond next year) planning, the level of detail is less – input is done *for the department as a whole*:

- FTE for given year
- Expected annual salary raise for given year



The detailed plan for next year is used as a basis for scaling the long-term plan based on the change in FTE and annual salary raise. The periodic distribution for next year is replicated for the long-term plan.

Plan roll forward actions

1.1.1 Source data

The input module will be updated with source data when rolling forward.

Any new department/employee combinations that exist in the personnel source fact data will automatically be processed into the input module and the FTE and monthly salary data for the plan will be initiated from the values in the source fact data.

Make sure to keep the personnel source fact data current. Please refer to <u>Data management</u> for details.

1.1.2 Calculations



For every rollover during a year, FTE (the driver) for the new month(s) added, will attain the value of the last month prior to the rollover. As FTE is the driver, this means that the personnel cost will be automatically calculated also for new months.

For rollover to new year, the following logic is applied:

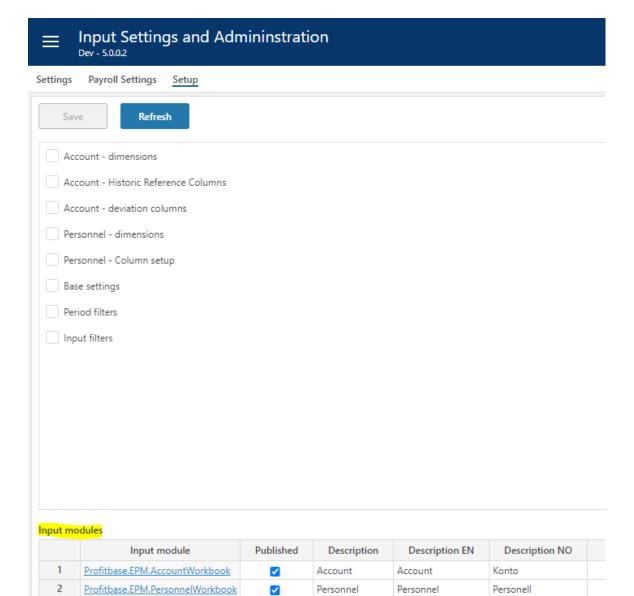
- Base Mth. Salary is updated to reflect Raise this year.
- Raise this year is updated to reflect what was the raise next year prior to rollover.
- Raise next year is updated to reflect what was the raise next year +1 prior to rollover.
- Raise next year + 1 is fetched from the "Personnel General Settings" table
- If long-term planning is done, the FTE and Raise values for the long-term years is shifted to reflect the rollover to the new year. The new last year will retain the value for the last year prior to rollover.

4 Module configuration

Publish and name module

Select the "Input Settings and Administration" workbook and go to the "Setup" page:

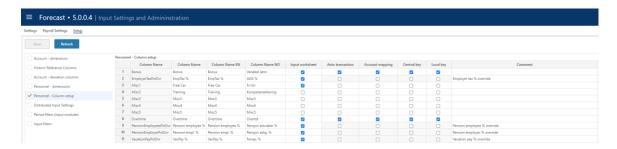




Column	Description
Input module	The name of the input module
Published	Indicates that the input module is Published or not (checked unchecked)
Description	The module's default name
Description EN	The module's English name
Description NO	The module's Norwegian Name

Select and name input columns

Select the "Input Settings and Administration" workbook and go to the "Setup" page:





There is a pre-set number of columns to select and name.

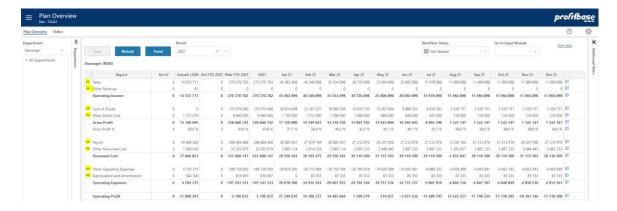
Column	Description
Column Name	The internal column id
Column Name	The column default name
Column Name EN	The column's English translation
Column Name NO	The column's Norwegian translation
Input worksheet	Indicates that the column is visible and editable in the input worksheet or not (checked unchecked)
Auto transaction	Indicates that the column is eligible for auto transactions or not (checked unchecked). For details on auto transactions, see Auto transactions (optional)
Account mapping	Indicates that the column is eligible for account mapping or not (checked unchecked). Note that any column which input is to be included in the Profit & Loss plan, need to be mapped to an account, see Define input column to account mapping
Central key	Indicates that the column is eligible for central spread key or not (checked unchecked). For details on maintaining central spread keys, see Spread keys
Local key	Indicates that the column is eligible for the end user to set locally in the Personnel module or not (checked unchecked).

For the ovr (override) columns, it is possible to control the visibility and column naming only.

Note that a value in an ovr column for a particular input row, will set aside any payroll related setting regime for that payroll cost for that particular row.

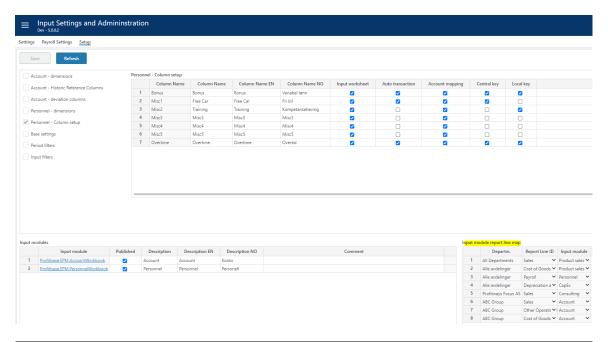
Attach module to input report

The module can be attached to the action link button of one or more report lines of the Plan overview report:



To attach the module to a report line, go to the "Setup" page of the "Input settings and administration" workbook:



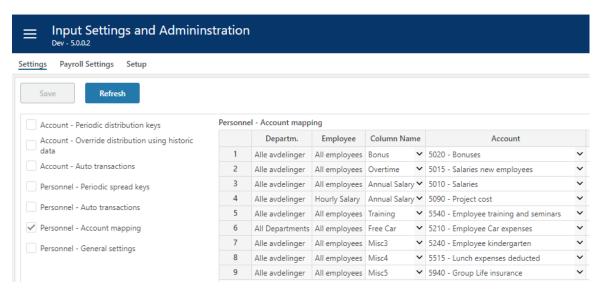


Column	Description
Departm.	Source department. Ranked input. Mandatory.
	Through the use ranked input (high level selection), different modules may attach to a given report line for different part of the department dimension (organization).
Report Line ID	Report line to which input module is to attach. Select from list. Mandatory.
Input module	Input module to attach. Select from list. Mandatory.

Define input column to account mapping

The Annual Salary must be mapped to an account for the P&L transactions to be generated.

The same applies to any additional input columns defined and that should generate P&L transactions.



Column	Description
Department	Source department. Ranked input. Mandatory.
Employee	Source employee. Ranked input. Mandatory.

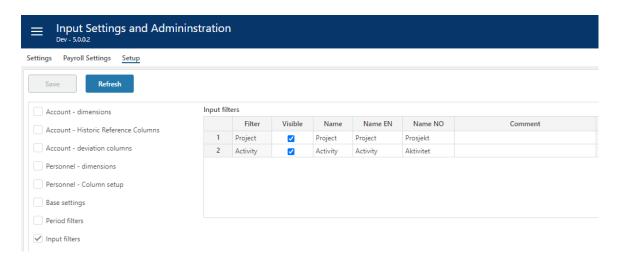


Column Name	Input column for which the account mapping applies. The drop-down list will by default contain Sales and Cogs. If additional input columns are defined and they should produce P&L transactions, they will have to be set up with an "Account mapping", check mark in the input column setup. Please refer to Select and name input columns for details.
Account	The target account, i.e. that account that the generated P&L transaction will be tied to.

Additional input filters (slicers)

Department is a standard filter (slicer). In addition, there is an option to include Project and/or Activity as additional input filters (slicers).

The configuration for this is found in the "Setup" page of the "Input Settings and Administration" Workbook:

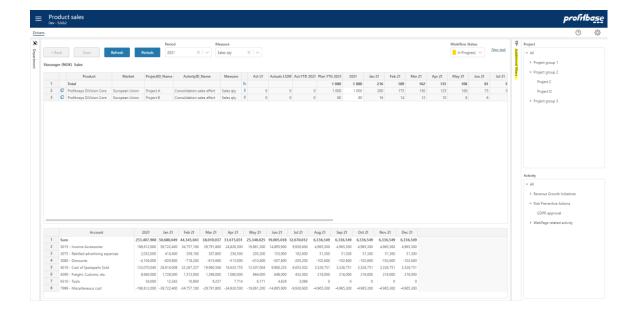


Note that this configuration is global to all input module workbooks and the "Plan Overview" workbook.

Column	Description
Filter	Available filter, limited to Project and Activity
Visible	Makes filter visible (checked) or not visible (unchecked)
Name	The filter's default name as displayed in the workbook
Name EN	The filter's English translation as displayed in the workbook
Name NO	The filter's Norwegian translation as displayed in the workbook

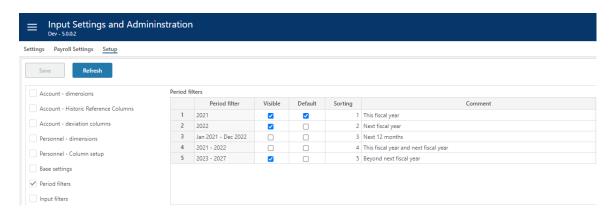
The additional filters appear in the right section of the workbook:





Period filters

The input module contains a period filter in which (time) periods can be selected. The content of this filter can be configured in the "Period filters" table found in the "Setup" page in the "Input Settings and Administration" workbook:



Note that this configuration is global to all input module workbooks and the "Plan Overview" workbook.

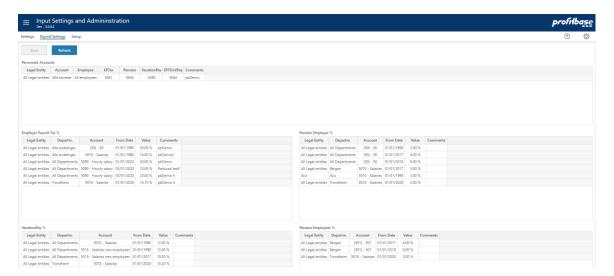
Column	Description
Period filter	Available filters, preset.
Visible	Makes filter visible (checked) or not visible (unchecked)
Default	Makes it the default period filter
Sorting	Controls the sorting in the filter drop down
Comment	Optional comment



Payroll settings

The "Payroll settings" define rules and rates for the calculation of social cost such as vacation pay, employer tax and so on.

"Payroll settings" are maintained in the "Input settings and administration" workbook in the "Payroll settings" page:



Note that ovr (override) input columns can be used to set aside the payroll setting regime for one or more of the payroll costs (vacation pay rate, employer tax rate, pension rate). Please refer to Select and name input columns for details.

1.1.3 Personnel: Accounts

This table defines the rules for the target accounts to be used for the calculated social cost.

Column	Description
Legal entity	Source legal entity. Ranked input. Mandatory.
Dataset	Source dataset. Ranked input. Mandatory.
Account	Source account. Ranked input. Mandatory.
Employee	Source employee. Ranked input. Mandatory.
EP Tax	Target account for calculated employer tax. Enter valid P&L account.
Pension	Target account for calculated pension cost. Enter valid P&L account.
Vacation Pay	Target account for calculated vacation pay. Enter valid P&L account.
EPTOnVPay	Target account for calculated employer tax on calculated vacation pay. Enter valid P&L account.
Comments	Optional comment

1.1.4 Employer Payroll Tax %

This table defines the rates to be used when calculating employer payroll tax.

Column	Description
Legal entity	Source legal entity. Ranked input. Mandatory.
Department	Source department. Ranked input. Mandatory.
Dataset	Source dataset. Ranked input. Mandatory.
Account	Source account. Ranked input. Mandatory.



From date	The date from which the rate applies. Mandatory. Enter date.
Value	The employer payroll tax %. Mandatory. Enter numeric value.
Comments	Optional comment

Please refer to Personnel: Accounts for details on defining the target account.

1.1.5 Vacation Pay %

This table defines the rates to be used when calculating vacation pay.

Column	Description
Legal entity	Source legal entity. Ranked input. Mandatory.
Department	Source department. Ranked input. Mandatory.
Dataset	Source dataset. Ranked input. Mandatory.
Account	Source account. Ranked input. Mandatory.
From date	The date from which the rate applies. Mandatory. Enter date.
Value	The vacation pay %. Mandatory. Enter numeric value.
Comments	Optional comment

Please refer to Personnel: Accounts for details on defining the target account.

1.1.6 Pension Employer %

This table defines the rates to be used when calculating the employer's contribution to pension cost.

Column	Description	
Legal entity	Source legal entity. Ranked input. Mandatory.	
Department	Source department. Ranked input. Mandatory.	
Dataset	Source dataset. Ranked input. Mandatory.	
Account	Source account. Ranked input. Mandatory.	
From date	The date from which the rate applies. Mandatory. Enter date.	
Value	The employer's contribution to pension %. Mandatory. Enter numeric value.	
Comments	Optional comment	

Please refer to Personnel: Accounts for details on defining the target account.

1.1.7 Pension Employee %

This table defines the rates to be used when calculating the employee's contribution to pension cost.

Column	Description	
Legal entity	Source legal entity. Ranked input. Mandatory.	
Department	Source department. Ranked input. Mandatory.	
Dataset	Source dataset. Ranked input. Mandatory.	
Account	Source account. Ranked input. Mandatory.	
From date	The date from which the rate applies. Mandatory. Enter date.	
Value	The employee's contribution to pension %. Mandatory. Enter numeric value.	
Comments	Optional comment	

Please refer to Personnel: Accounts for details on defining the target account.

Spread keys

Spread keys are specified by the combination of the department and employee dimensions.



The dimensional values are selected using the ranked input selector. For details on using the ranked input selector and making rank changes between rows, please refer to Common functionality for details.

As a general rule-of-thumb, it is advisable not to use too specific spread keys.

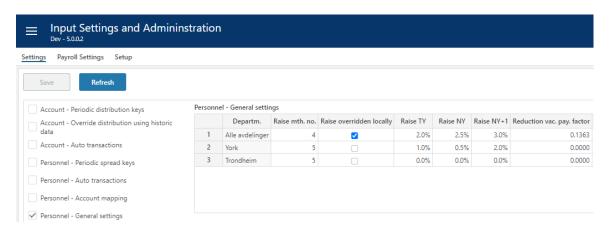
Spread keys are maintained in the "Input settings and administration" workbook in the "Settings" page depending on the process in question:



Column	Description
Department	Ranked input. Mandatory
Employee	Ranked input. Mandatory.
ColumnName	The column name for which the spread key applies, see
Monthly spread key weight (heading dynamic)	Numeric values. Mandatory. When spreading an input month value over multiple months, that input month value is multiplied with the individual spread key values to calculate the actual value for individual months
Comments	Optional comment. Note that if a comment is added, the contributor will see the comment when viewing the distribution key of an input row.

General settings

General settings on raise month and actual pay raise rates are maintained in the "Input settings and administration" workbook in the "Settings" page depending on the process in question:



Column	Description
Departm.	Ranked input. Mandatory
Raise mt. no.	The month number (e.g. 4= April) in which the annual pay raise occurs.
Raise overridden locally	Indicates whether the pay raise columns are editable for contributors (checked) or not
	(unchecked).
Raise TY	The annual pay raise for this year.
Raise NY	The annual pay raise for next year.
Raise NY + 1	The annual pay raise beyond next year.



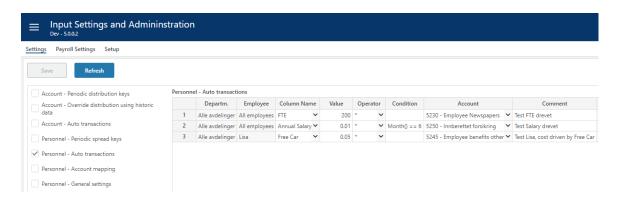
Reduction vac. pay. Factor	For situations in which the vacation does not reflect exactly one month, the "Reduction vac.
	Pay factor" in the "General Settings" may be used. The "Reduction vac. Pay factor" will be
	applied as a reduction factor to the salary for vacation pay months.

Auto transactions (optional)

Auto-transactions may be used to trigger additional transactions based on user input. For example, the input to a certain account should always generate an additional transaction to another account amounting to 10% of the input or source transaction.

The target department will always be the same as the input or source department.

The auto transactions are maintained in the "Input settings and administration" workbook and the "Settings" page depending on the process in question:



Column	Description
Department	Source department. Ranked input. Mandatory
Employee	Source employee. Ranked input. Mandatory.
Column Name	Source column name (column from input sheet). Mandatory. Select from list.
Value	The value and the operator define how the amount of the target transaction will be calculated.
	In the example above, the amount of the target transaction will be 10% o
	Numeric value. Mandatory.
Operator	Select from list. Mandatory.
Condition	Optional. Special condition to apply when validating whether to execute the rule or not.
	For example: - Month() > 6 indicating that rule will be executed only for transactions with a transaction date with month number greater than 6 (June) - CurrentPeriodValue() > 1000 indicating that rule will be executed if value currently processed is greater than 1000
	Operators: - Equality: == - Greater than or equal to: >= Greater than: > - Less than or equal to: <= Less than: < - Logical and: && - Logical or:
Target Account	Mandatory. The account that the target transaction will have.
Comment	Optional comment

6 Data management

Data management comprises of dimension management and source fact data management.

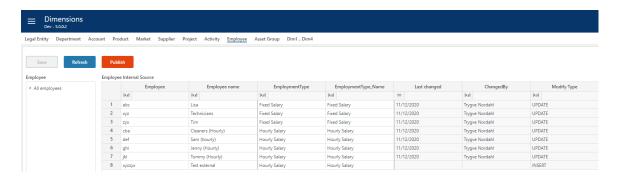


The personnel module uses the department and employee dimensions.

The personnel source fact data contains the current FTE and monthly salary for relevant department/employee combinations.

Employee dimension

The employee dimension is maintained in the Dimensions workbook:



Maintain as appropriate, save the changes, and then click the "Publish" button to publish. The currently published dimension is rendered the tree view display in the right-most part of the screen.

Fact source data

The fact source data contain current FTE, monthly salary and additional personnel cost data (subject to configuration) per department/employee (and other optional dimensions) combinations:



Column	Description
Departm.	The department id. Mandatory.
Employee	The employee id. Mandatory.
Addtional dimension columns (subject to configuration)	Optional dimension columns Project, Activity, Dim14, Counterpart as configured.
Current FTE	The current FTE position of the employee at the given department.
Current monthly salary	The current monthly salary for a full time FTE for the employee at the given department.
Additional cost columns (subject to configuration)	Current data for additional columns used. In the example above, "Bonus", "Overtime", "Free Car" and "Training"
Ovr (override) columns for payroll cost (subject to configuration)	Optional columns for setting override values for payroll cost rates such as vacation pay rate, employer tax rate, pension rate.

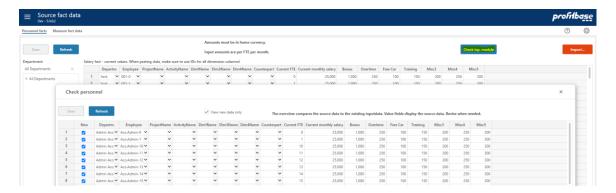
Add new rows as needed or paste selection. When pasting data, make sure to paste dimension **ids**. A dropdown will evaluate the id against the corresponding dimension and render the



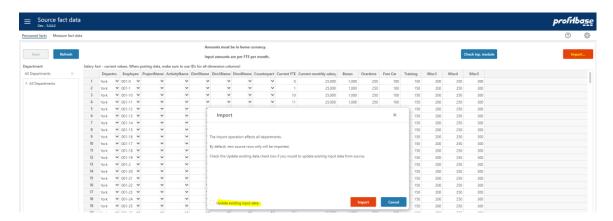
dimension **description**. If no description is rendered, just the id, this indicates that the id does not exist in the dimension.

Dimension combinations found in the source and not in the input module will automatically be processed into the module on plan rollover.

To check which combinations will be processed into the personnel module, click the "Check inp. module" button. Revise data as appropriate and keep the source fact data current.



Module can be updated manually by clicking the "Import..." button:



Note that the default is to import new combinations only (i.e. add new rows only to the input store). If existing rows should be updated, the check box "Update existing input data" must be checked.

